

# Connecting Far North Queensland

Adopting, implementing, and sustaining digital health in rural and remote Australia

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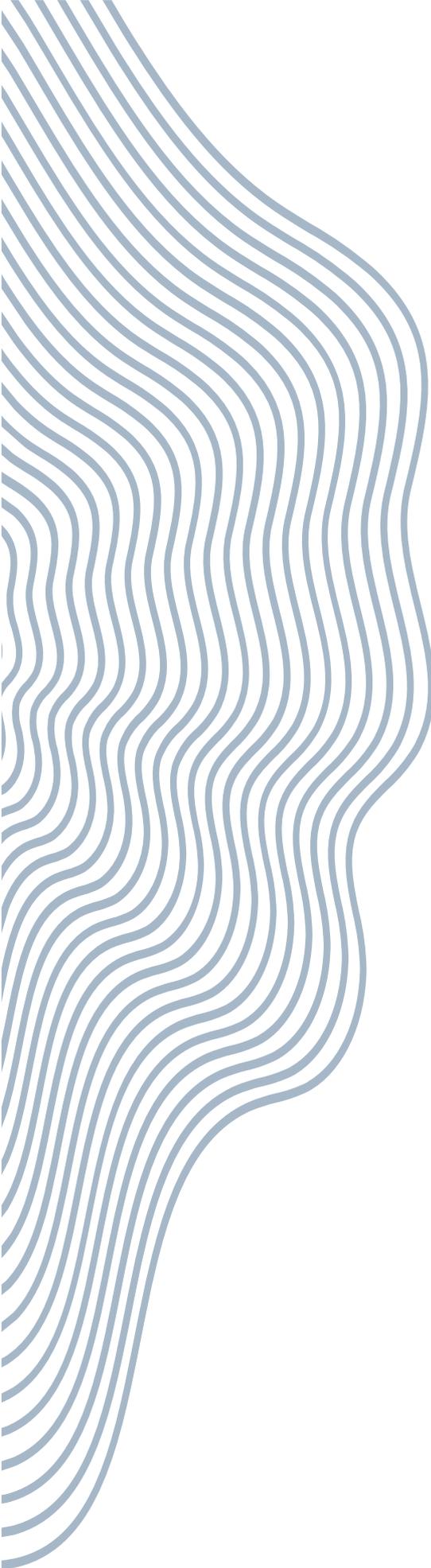
# Synopsis

Digital health is increasingly central to addressing access, workforce, and service delivery challenges in rural, regional, and remote Australia. While investment in telehealth and digital care has expanded rapidly, outcomes remain inconsistent, with many initiatives failing to embed, scale, or sustain beyond pilot phases. This paper synthesises evidence to clarify what successful digital health looks like across adoption, implementation, and long-term sustainment in rural and remote contexts.

Success is defined not by technology uptake alone, but by whether digital health improves equity, integrates into routine practice, supports local workforces, and delivers enduring value for communities. Evidence shows that effective digital health initiatives are place-based, community-engaged, culturally safe, and supported by coherent funding, infrastructure, and policy settings. Conversely, technology-led approaches disconnected from local contexts are unlikely to persist.

*The paper presents that digital health must be treated as core health system infrastructure, requiring coordinated policy, stable investment, and system-level leadership to deliver sustained impact for rural and remote Australians.*





## Key Messages

### **Digital health success is place-dependent**

What works in metropolitan systems cannot be assumed to translate to rural and remote contexts without adaptation.

### **Adoption, implementation, and sustainment are distinct system states**

Each requires different investments, capabilities, and measures of success.

### **Community engagement is not optional**

Trust, cultural safety, and local legitimacy are foundational to adoption and long-term use.

### **Infrastructure enables, but trust sustains**

Connectivity and platforms matter, but relationships determine longevity.

### **Workforce capability is core infrastructure**

Without training, support, and protected time, digital health increases burden rather than reducing it.

### **Fragmented funding models are the greatest threat to sustainment**

Short-term, pilot-based funding undermines long-term value and system learning.

### **Digital health is system reform, not a technical fix**

It reshapes care models, roles, and relationships — and must be governed accordingly.

# Contents

<b>Synopsis</b> .....	<b>3</b>
<b>Key Messages</b> .....	<b>4</b>
<b>Why digital health success looks different in rural and remote Australia</b> .....	<b>6</b>
A system view of success .....	6
Context and rationale.....	7
<b>How We Define “Success”</b> .....	<b>7</b>
What successful adoption looks like? .....	8
What successful implementation look like? .....	10
What successful sustainment look like?.....	11
<b>Innovation Outcomes</b> .....	<b>12</b>
Impact on decision-makers and health systems .....	12
Impact on innovation deliverers: health professionals and providers .....	13
Impact on innovation recipients: patients, families, and communities.....	13
<b>Barriers to Digital Health in RRR Australia</b> .....	<b>13</b>
<i>Research and Evidence</i> .....	14
<i>Operational and Adoption</i> .....	14
<i>Patient Preferences and Factors</i> .....	14
<i>Systemic Challenges</i> .....	14
<i>Technology Infrastructure and Support</i> .....	15
<i>Workforce and Skills</i> .....	15
<b>Enablers to Digital Health in RRR Australia</b> .....	<b>15</b>
<i>Accessibility and Affordability</i> .....	15
<i>Clinical Effectiveness and Patient Outcomes</i> .....	16
<i>Operational Efficiency and Resource Management</i> .....	16
<i>Patient and Community Engagement</i> .....	16
<i>Specialised Care and Service Provision</i> .....	16
<i>Training and Professional Development</i> .....	16
<b>Implications for Policy, Practice, and Digital Health Strategy</b> .....	<b>17</b>
What governments can do differently .....	17
What health services should stop, start, and continue .....	17
What digital health developers often overlook in RRR contexts .....	18
<b>Call to Action</b> .....	<b>20</b>

# Why digital health success looks different in rural and remote Australia

Digital health is widely promoted as a solution to access, workforce, and service delivery challenges in rural and remote Australia. Over the past decade, governments, health services, and technology developers have invested heavily in telehealth, remote monitoring, digital platforms, and virtual models of care. Yet despite this sustained investment, outcomes remain uneven. Many initiatives demonstrate early promise but struggle to scale, embed, or endure beyond pilot funding. This raises a fundamental question for policymakers and system leaders: what does successful digital health actually look like in rural and remote contexts?

This paper synthesises evidence from an implementation science lens to reframe digital health success not as technology uptake, but as a system state — one in which digital approaches are trusted, embedded, and capable of delivering sustained value for communities, providers, and health systems over time. In rural and remote settings, success is shaped by place, relationships, workforce realities, infrastructure constraints, and policy conditions. As such, it cannot be assessed through utilisation metrics alone.

Rural and remote health systems operate under fundamentally different conditions to metropolitan settings. Geographic distance, workforce shortages, fragmented service models, limited infrastructure, and cultural considerations — particularly for First Nations communities — all shape how digital health is experienced and whether it delivers meaningful benefit. While digital technologies can mitigate distance, they can also exacerbate inequities if introduced without attention to affordability, cultural safety, local capability, and long-term funding.

Across the evidence, a consistent pattern emerges. Digital health initiatives succeed where they are designed *with* communities, aligned with local workflows, supported by confident and capable workforces, and reinforced by coherent policy and funding arrangements. Conversely, initiatives falter where they remain technology-driven, time-limited, or poorly integrated into existing systems.

## A system view of success

This paper distinguishes between three interrelated dimensions of success. Each is shaped less by the technology itself and more by the relational, organisational, and policy environments in which it is deployed.

- **Adoption** refers to system readiness and acceptance - the conditions under which digital health is taken up because it is trusted, relevant, and perceived as valuable.
- **Implementation** reflects how digital health changes day-to-day practice - influencing access, quality, experience, workforce capability, and service reach.
- **Sustainment** captures long-term system value - the ability of digital health to continue delivering benefits after pilots, champions, or short-term funding have ended.

## Context and rationale

Australia continues to invest heavily in digital health as part of broader health system reform agendas. National and state strategies emphasise telehealth expansion, virtual care, data-enabled services, and digitally supported models of care. These investments accelerated during the COVID-19 pandemic and have since become embedded in mainstream service delivery.

Despite this momentum, rural and remote inequities persist. Access to timely care, specialist services, and culturally safe models remains uneven. Many digital initiatives continue to operate as pilots or trials, reliant on short-term funding and local champions. When funding ends or staff move on, services are often withdrawn - eroding trust and limiting long-term impact.

A key contributor to this pattern is the lack of a shared understanding of what success actually means. Digital health is frequently evaluated using narrow indicators such as utilisation rates, appointment counts, or platform deployment. These metrics offer limited insight into whether digital health has meaningfully improved access, strengthened local services, or delivered enduring system value.

This paper responds to that gap. It synthesises evidence to articulate a clearer, system-oriented understanding of successful adoption, implementation, and sustainment of digital health in rural and remote Australia - providing a practical lens for policy, planning, and investment decisions.

## How We Define “Success”

To move beyond descriptive accounts of digital health initiatives, this synthesis draws on implementation science, and applies a selective, pragmatic interpretation, drawing primarily on domains related to:

- Intervention characteristics (fit, adaptability, perceived value)
- Inner setting (workflows, workforce capability, culture)
- Outer setting (policy, funding, regulation, community needs)
- Characteristics of individuals (confidence, trust, skills)
- Implementation processes (engagement, champions, learning)

Crucially, this synthesis distinguishes between:

- Implementation outcomes (e.g. adoption, acceptability, feasibility)
- Innovation outcomes (who benefits, how, and under what conditions)
- System conditions that enable or constrain long-term value

Success is therefore defined not by whether a technology exists or is used, but by whether it contributes to improved system performance, equity, and sustainability over time.

## What successful adoption looks like?

### *Improved Access and Equity*

Successful adoption of digital health relies on improving access and equity in healthcare. For rural and remote Australia, enabling local care delivery, digital health removes the need for patients to travel to metropolitan centres, thus increasing accessibility. To achieve equitable access, it is crucial to address the financial barriers and implement reimbursement policies for these services. This ensures that patients in rural and remote locations can benefit from healthcare services without the added burden of travel and related expenses. Consistent government funding models and strategic policies would further support these efforts by incentivising healthcare professionals to practise in rural areas and enhancing the overall sustainability of digital health initiatives.

### *Enhanced Community Engagement*

Community engagement is essential for the successful adoption of digital health in rural and remote Australia. By actively involving and consulting the community throughout the implementation process, healthcare providers can gain support, address concerns, and ensure that services are culturally appropriate. This approach is particularly important to Aboriginal and Torres Strait Islander peoples, who may experience feelings of disempowerment when disconnected from their family support networks. Recognising and maintaining these networks within digital health implementation frameworks can prevent cultural isolation and increase acceptance of new healthcare models. Local clinician champions and advocates also play a pivotal role in promoting digital health innovations, acting as bridges between healthcare providers and the communities they serve.

### *Integrated and Flexible Service Models*

Integrating digital health solutions within existing healthcare services through flexible and streamlined models, enhances their sustainability and effectiveness. These models should be tailored to meet the specific needs of rural and remote communities, allowing for seamless adaptation to local conditions and patient preferences. Such integration ensures that digital health complements, rather than disrupts existing healthcare practices, making them more accessible and user-friendly for both patients and providers. Additionally, healthcare providers should be trained to understand and respect local cultures and practices, fostering trust and encouraging the use of digital health.

### *Cultural Competence and Training*

Cultural competence and training are vital components of successful digital health adoption, particularly in diverse and rural communities. Healthcare providers must be trained to understand and respect the unique cultural contexts and practices of the communities they serve. This cultural competence fosters trust and encourages patients to engage with digital health services, particularly among Aboriginal and Torres Strait Islander peoples who may experience disempowerment or cultural alienation. Training programs should equip healthcare professionals with the skills necessary to use digital health technologies confidently, ensuring that they can provide care that is both effective and culturally sensitive. By prioritising cultural understanding and continuous professional development, healthcare systems can build trust and ensure that digital health meet the needs of all patients.

### *Robust Infrastructure and Policies*

Robust infrastructure and supportive policies are critical for the successful implementation of digital health. Investing in reliable and secure digital infrastructure is necessary to ensure effective service delivery. Strong privacy laws and security standards must be established to protect patient data and build trust (in digital health services). Further, consistent government funding and strategic policies can support the growth of digital health by providing incentives for healthcare professionals to practise in rural areas. Cross-state cooperation is also necessary to overcome regulatory and logistical barriers to telehealth implementation, facilitating collaboration between states and territories.

### *Patient-Centred Care*

Patient-centred care is a key outcome of successful digital health adoption. Empowering patients to actively engage with digital health tools, such as telehealth platforms and electronic health records, leads to more informed decision-making and better health outcomes. It is important to implement communication strategies that engage both clinicians and patients, addressing any apprehensions and highlighting the benefits of digital health. Introducing digital health alongside sound change management principles ensures a smoother transition and greater acceptance by healthcare professionals and patients. By focusing on specific clinical needs rather than being driven solely by technological advancements, digital health solutions can be more effectively integrated into existing healthcare systems.

### *Collaboration and Coordination*

Effective collaboration and coordination are essential for the successful adoption of digital health services in rural and remote Australia. Healthcare providers, government agencies, and technology developers must work together to address regulatory and logistical challenges, ensuring that telehealth services can be delivered seamlessly across different regions. This collaboration requires overcoming state and federal bureaucratic hurdles, fostering a spirit of cooperation rather than blame-shifting. Local clinician champions and advocates can play a pivotal role in promoting digital health by acting as liaisons between healthcare providers and

communities, helping to align efforts and resources. By fostering partnerships and open communication channels, stakeholders can ensure that digital health solutions are effectively integrated into existing healthcare systems, improving access and outcomes for all patients.

## What successful implementation looks like?

### *Increased Access and Efficiency*

The implementation of digital health technologies in community-based services, such as hearing and sight screening linked to a tertiary hospital, significantly enhances access and efficiency for rural and remote communities. Technologies enable more screenings to be conducted, reduce waiting times for specialist reviews, and optimises the use of healthcare resources.

### *Enhanced Patient Experience and Satisfaction*

Digital health solutions have a positive impact on rural and remote patient experience. There is high satisfaction with the services provided, and carers observe improvements in safety and care quality. This satisfaction stems from the convenience, responsiveness, and personalised care enabled by digital technologies. The enhanced patient-provider relationship, facilitated by increased contact through digital health, ensures that care delivery is more attuned to patient needs, and this engagement fosters trust and confidence.

### *Access to Expertise and Timely Care*

Digital health provides healthcare professionals with opportunities to consult with experts in their own and related fields. This access to specialist knowledge ensures that practitioners can make well-informed decisions and offer high-quality care in rural and remote settings. Additionally, the ability to rapidly identify and manage changes in a patient's condition through digital tools improves healthcare responsiveness, which is crucial for addressing acute medical needs and preventing complications.

### *Support for Rural and Remote Areas*

Digital health plays a vital role in supporting rural and remote areas by reducing the need for patients to travel for care. By enabling patients to receive healthcare services within their communities, digital health minimises social dislocation and allows individuals to maintain their support networks. Further, rural, and remote healthcare professionals' benefit from enhanced opportunities for experiential learning, networking, and collaboration, contributing to their professional development. This support is crucial in addressing the disparities in healthcare access and quality experienced by those living in rural areas, ensuring that they receive the same standard of care as urban counterparts.

### *Cost-effectiveness and Accessibility*

Digital health (telehealth) reduces the financial burden on rural and remote patients by cutting down on travel costs and making healthcare more affordable and accessible. This affordability is particularly beneficial for disadvantaged communities, where financial constraints often limit access to necessary services.

### *Quality and Safety Assurance*

The quality and safety of care provided through digital health in rural and remote settings are comparable to traditional face-to-face services. Studies demonstrate that telehealth consultations result in similar outcomes, ensuring that patients receive effective care remotely. This extends to specific services such as pharmacy medication reviews and transition care for older adults, where telehealth supports patients' independence and quality of life.

### *Innovative Use and Learning Opportunities*

Digital health opens opportunities for healthcare professional development and learning. Videoconferencing technology facilitates a wide range of activities, including seminars, grand rounds, and tutorials, allowing healthcare professionals to engage in continuous learning without the need for travel. This flexibility in learning and collaboration fosters a culture of innovation and knowledge-sharing, enabling practitioners to stay updated on the latest developments in their fields.

## What successful sustainment looks like?

### *Enhanced Patient Outcomes and Quality of Life*

Digital health enables patients with chronic conditions, such as renal disease, to monitor changes in their health, maintain or improve their functional status, and enhance their quality of life. By reducing the need for travel and providing convenient monitoring options, these technologies support patients in managing their conditions more effectively and improving their overall well-being. The ability to detect early changes in health and manage them proactively contributes to sustained improvements in patient outcomes. Digital health solutions improve patients' confidence in self-management and increase their sense of security, by empowering patients to take an active role in managing their health.

### *Reduced Pressure on Health Resources*

The implementation of digital health reduces the pressure on existing health resources by enabling healthcare professionals to respond more rapidly to changing patient needs. Early identification of problems and the ability to manage care remotely help prevent unnecessary emergency visits and readmissions.

### *Localised Care and Reduced Travel Costs*

Telehealth and digital health services reduce travel costs for rural and remote patients by providing local access to care. For example, telehealth increases service provision for children in Aboriginal communities and supports mental health care in remote areas. By minimising the need for travel, digital health technologies also reduce social dislocation and lower costs for both patients and healthcare providers. This localised approach ensures that rural and remote patients can access the care they need without incurring significant travel expenses.

### *Support for Healthcare Professionals*

Telepsychiatry and other digital health services provide valuable support to primary care providers by offering specialised advice and decision-making support. This enables primary care providers to manage mental health patients locally rather than referring them to out-of-community facilities. By enhancing the capabilities of local providers, digital health supports the broader integration and sustainability of these services.

### *Community Involvement*

Successful digital health initiatives involve active participation from First Nations communities and other relevant stakeholders to ensure that services are culturally appropriate and meet local needs.

### *Financial and Incentive Challenges*

For digital health services to be sustainable in rural and remote Australia, there must be clear funding models and financial incentives for technology developers and service providers. The current lack of sufficient reward structures (and unproven cost savings) can hinder the motivation to maintain and scale services.

## **Innovation Outcomes**

### **Impact on decision-makers and health systems**

For decision-makers, investment in digital health relies on credible evidence of effectiveness and value. While high-quality evidence remains uneven, successful examples—such as community-based screening linked to tertiary services—demonstrate improvements in efficiency and access. Community engagement, workforce training, flexible service models, and strong change management are critical to scaling these successes. Harmonisation of regulation, infrastructure investment, clear funding models (including beyond MBS items), and robust privacy and legal frameworks are all central to system-level confidence and sustainability.

Cultural relevance is essential. Digital health solutions must be driven by clearly articulated clinical and community needs, rather than by technology alone, to ensure equitable and effective care.

## Impact on innovation deliverers: health professionals and providers

Healthcare providers operate within a context of limited high-quality evidence and significant workload pressures. Local clinician champions are therefore pivotal in advocating for adoption, translating evidence into practice, and building confidence among peers and patients. Digital health expands access to training and professional development, supporting learning that is embedded in everyday practice. However, successful implementation requires reliable technical support, adequate infrastructure investment, user-friendly systems, and appropriate incentives to offset increased workload—particularly in settings already experiencing workforce shortages and high turnover.

Trust is a recurring theme. Addressing concerns about loss of autonomy, ensuring cultural relevance, and integrating digital tools into existing workflows are essential to sustained professional engagement.

## Impact on innovation recipients: patients, families, and communities

For patients and communities, digital health improves access, convenience, and continuity of care - particularly for those managing chronic conditions. Reduced travel enhances quality of life and social inclusion, with particular benefits for Aboriginal and Torres Strait Islander peoples who prefer to receive care on Country. However, financial costs, limited reimbursement, digital literacy, and cultural preferences remain barriers for some groups. Successful digital health implementation must therefore be accompanied by culturally appropriate models, education, and support to ensure no one is left behind.

## Barriers to Digital Health in RRR Australia

Key barriers include limited awareness and digital literacy, gaps in the evidence base, inadequate funding and business models, misalignment with clinical workflows, cultural safety concerns, regulatory inconsistency, infrastructure limitations, workforce shortages, and insufficient incentives to manage increased workload.

### *Education and Awareness*

The effectiveness of digital health is diminished when the information provided is not timely, relevant, or presented in an appropriate format, and when it lacks clinical relevance. Low levels of health awareness among rural and remote patients, combined with a limited understanding

of the benefits of telehealth, reduce their motivation to engage with medical services. Additionally, lower educational attainment and limited computer literacy within these populations further impede the successful adoption and utilisation of digital health services.

### *Research and Evidence*

The lack of high-quality studies providing conclusive evidence for the effectiveness of digital health interventions is a significant barrier. This limitation makes it difficult to justify the widespread adoption of these interventions, thereby hindering their integration into routine practice.

### *Operational and Adoption*

Several operational barriers exist, including insufficient business models that do not adequately incentivise technology developers and service providers. Health professionals may distrust telehealth due to perceived losses of control and autonomy. Financial constraints are also an issue, with rural health professionals lacking incentives and funding for telehealth infrastructure, while patients struggle with the costs of services and necessary equipment. Additionally, many digital health applications do not integrate seamlessly into existing workflows, making the transition from pilot projects to sustainable services challenging.

### *Patient Preferences and Factors*

First Nations peoples in rural areas who seek help outside their community, including through digital health, may face negative perceptions, discouraging the use of such services. In rural and remote areas, there is a preference for interacting with healthcare and technical staff who understand their local culture and practices. A lack of support for developing culturally competent local healthcare workers, along with apprehension about hospitals and high-tech medical treatments, further contributes to feelings of cultural alienation.

### *Systemic Challenges*

Planning and executing digital health innovations in rural areas requires a more deliberate approach and greater collaboration between health services, yet inconsistent government funding models and strategic policies complicate this effort. Differences in state regulations within Australia complicate collaboration, affecting licensing and credential verification for out-of-state professionals. Moreover, the lack of clear funding models for telehealth services, especially for those not covered by Medicare Benefits Schedule (MBS) reimbursement, and the absence of subsidies for telehealth services under Medicare create financial barriers. The perception of telehealth infrastructure as an overhead cost, coupled with unclear laws and safety outcomes regarding telehealth malpractice, discourages investment.

### *Technology Infrastructure and Support*

Key issues such as internet connectivity, security, and the privacy of medical records are critical for the effectiveness of digital health. Rural and remote communities often face limited internet access, which hinders their ability to benefit from digital health innovations. Reliable internet access is crucial, but rural areas frequently experience inferior connectivity, highlighting the need for government initiatives to improve high-speed internet infrastructure. Additionally, the lack of standardisation in telehealth equipment and applications results in inconsistent quality and reduced confidence in the technology. This variability can lead to problems such as inaccurate data readings and complicates the integration of electronic health records across different platforms and locations.

### *Workforce and Skills*

A shortage of local IT skilled developers and service providers in rural areas impedes support and maintenance of digital health programs. Frequent staff turnover in rural practices exacerbates workforce instability and disrupts the consistent use of telehealth services. Many health professionals, trained in traditional methods, are slow to adopt modern technologies and prefer familiar practices. Additionally, there is a lack of confidence among health professionals due to insufficient IT skills and a need for more user-friendly interfaces. Nurses and care coordinators face increased workloads with telehealth but often lack the necessary tools and incentives to manage these additional responsibilities. The recruitment of local individuals with expertise in digital technologies is essential, but rural areas suffer from a general shortage of healthcare workers, leading to overworked staff who lack time for training and skill development. Moreover, the increased workload associated with digital health often requires additional hours for training and technology use without corresponding financial compensation.

## **Enablers to Digital Health in RRR Australia**

Key enablers include improved accessibility and affordability, demonstrated clinical effectiveness, operational efficiency, strong patient and community engagement, access to specialised care, and opportunities for workforce development supported by local champions.

### *Accessibility and Affordability*

Digital health improves the efficiency and equity of healthcare services, particularly for rural and remote communities. By enabling patients to access necessary care within their local areas, digital health eliminates the need for travel to metropolitan centres, reducing both financial costs and time burdens. This also helps mitigate social dislocation, allowing individuals to receive care while remaining in their communities. For example, telehealth enhances accessibility by overcoming geographical and logistical barriers, making healthcare more affordable and accessible for people living in rural and remote communities.

### *Clinical Effectiveness and Patient Outcomes*

Digital health allows patients with chronic conditions to monitor their health more conveniently, improving quality of life and reducing the need for travel. It can enhance healthcare responsiveness through rapid condition management, with studies showing outcomes comparable to traditional face-to-face consultations. Success depends on addressing specific clinical needs rather than being technology-driven, with strong concordance between telehealth and in-person diagnoses.

### *Operational Efficiency and Resource Management*

Digital health optimises resource use by reducing personal care services while increasing GP involvement, streamlining operations, and enabling flexible service models. Its growing acceptance suggests overcoming barriers, leading to reduced emergency room visits, readmissions, and travel costs for patients and nurses. Prioritised across Australian states, telehealth alleviates pressure on healthcare resources through rapid response and earlier problem identification, supported by government health agendas that enhance its sustainability and integration into mainstream practice.

### *Patient and Community Engagement*

High levels of client satisfaction and perceived improvements in safety and care quality are reported by carers. Engaging and consulting with the community fosters support and addresses concerns, while involving First Nations communities in healthcare initiatives is crucial. Telehealth enhances patients' confidence in self-management and increases their sense of security.

### *Specialised Care and Service Provision*

Community-based screening initiatives linked to tertiary hospitals have been shown to reduce specialist wait times. The use of videoconferencing for emergency mental health assessments improves access to specialised care and mitigates the need for inpatient admissions. Digital health technologies support geriatric care, enabling older adults to maintain independence at home, and expand service capacity for child and adolescent mental health, ensuring continuity of care. Pharmacy consultations via telehealth are comparably effective to in-person reviews. Telehealth also enhances post-discharge care for older adults and facilitates specialised care for children in Aboriginal communities, while providing essential support for primary care providers in managing mental health cases locally.

### *Training and Professional Development*

Local clinician champions play a pivotal role in advocating for and facilitating the adoption of digital health practices. Digital health enables healthcare professionals to consult with experts, enhancing their access to current insights and fostering interprofessional collaboration. It

supports experiential learning and networking, particularly for those in rural and remote areas, by providing opportunities for professional development within their work environment.

## Implications for Policy, Practice, and Digital Health Strategy

This paper demonstrates that digital health success in rural and remote Australia is not primarily a technical challenge. It is a systems challenge - shaped by policy settings, funding structures, workforce conditions, and relationships with communities. The implications are therefore not incremental, but structural.

### What governments can do differently?

Governments play a decisive role in determining whether digital health initiatives move beyond pilots to become embedded, sustained components of the health system.

- First, governments must shift from pilot innovation-led funding to system-led investment. Short-term, pilot-based funding models incentivise experimentation but actively undermine sustainment. Digital health in rural and remote contexts requires funding horizons that recognise the time needed for trust-building, workforce capability development, and service integration.
- Second, policy and funding settings must explicitly support sustainment, not just adoption. This includes recurrent funding for services that demonstrate value, clarity around MBS eligibility and reimbursement, and incentives that recognise the additional coordination and change work required in rural settings.
- Third, governments must enable flexibility within national and state strategies. Place-based variation should not be treated as a deviation from policy intent, but as a necessary condition for equitable delivery. Regulatory harmonisation across jurisdictions — particularly around licensing, credentialing, and digital service standards — is essential to reduce friction and duplication.
- Finally, governments should treat digital infrastructure and workforce capability as core health system infrastructure, not optional add-ons. Investment in connectivity, interoperability, privacy, and cyber security must be matched with sustained investment in training, leadership, and local digital capability.

### What health services should stop, start, and continue?

Health services are often positioned as implementers of digital health, yet they are also powerful system actors whose choices shape outcomes on the ground.

### *Health services should stop*

- Treating digital health as a bolt-on or temporary workaround
- Relying on informal champions without organisational backing
- Measuring success solely through activity or utilisation metrics

### *Health services should start*

- Embedding digital health into core service models and workflows
- Investing in change management, training, and protected time for staff
- Using patient and community experience as a primary indicator of success
- Planning for sustainment from the outset, including governance and funding pathways

### *Health services should continue*

- Leveraging digital health to improve access, continuity, and specialist reach
- Supporting locally led solutions and clinician champions
- Using digital health to strengthen, not replace, relational models of care

Critically, services that succeed are those that see digital health not as a cost-saving tool, but as a mechanism for reconfiguring care in ways that are safer, more equitable, and more responsive to local need.

## What digital health developers often overlook in RRR contexts

Many digital health solutions fail in rural and remote settings not because the technology does not work, but because it is designed without sufficient understanding of context.

Developers often underestimate:

- The variability of infrastructure and connectivity
- The additional cognitive and workload burden placed on clinicians
- The importance of cultural safety and community trust
- The operational realities of small, resource-constrained services

Successful digital health in rural and remote Australia requires developers to:

- Design for low-bandwidth, high-reliability environments
- Build interoperability into products from the outset

- Engage clinicians and communities early and continuously
- Support implementation and sustainment, not just deployment

Digital health solutions that are co-designed, adaptable, and aligned with real clinical and community needs are far more likely to deliver lasting value.



## Call to Action

If digital health is to deliver on its promise in rural and remote Australia, it must be treated as a long-term system capability rather than a series of discrete innovations. Policymakers, health services, developers, and communities all have a role to play in reshaping the conditions under which digital health is designed, implemented, and sustained.

The question is no longer whether digital health can work in rural and remote settings — the evidence is clear that it can. The question is whether systems are willing to invest in the policy, workforce, funding, and relational foundations required for it to last.